

Information Meeting 2005

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November, 2005 UBE INDUSTRIES, LTD.











FY2005 First Half Consolidated Results Highlights

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[Income] Year-on-Year Revenue Growth and Substantial Earnings Growth Operating Income : 17.4 billion yen (63% ↑)

Chemicals & Plastics	Raw Material Prices: Stable at High Levels ⇔Improvement in margin (between product prices and raw materials)	1
Specialty Chemicals &		
Products ······	Specialty products: Affected by a adjustment in digital-related product demand (which is now recovering, as expected)	
Cement & Construction		
Materials ••••••	Impact of sharply higher fuel prices ⇔ Increase in waste processing, increasing domestic cement demand	-
Machinery & Metal		
•	Restructuring of North American aluminum wheel operations, sales growth in die-casting machines and steel making products	-

[Interest-bearing Debt]

374.1 billion yen (△23.8 billion yen YoY) ← Increased earnings, draw-down of cash and deposits (Net interest-bearing debt: 352.8 billion yen, △11.7billion yen YoY)

[Stockholders' Equity] 114.0 billion yen (+5.7 billion yen YoY)



Present Status and Outlook for Major Businesses (1)

1. Chemicals & Plastics

Confident to maintain margins ⇒ Impact of sharply higher raw material and fuel prices such as Naphtha, etc. ⇔ Transfer to selling prices

- Synthetic Rubber : Expanding specialty rubber demand in Asia for tires
 ⇒ Favorable supply-demand balance for the foreseeable future
 Further stabilization of profitability by increasing production ratio of specialty
 grades. Capacity expansion under study.
- Caprolactam : Relatively stable market medium-term

 ⇒ Maintenance of relatively high margins
 Caprolactam pricing pressures, sharply rising auxiliary material and fuel prices
 Earnings pressure factors



Quick transfer to selling prices

(monthly pricing adjustment format already introduced) Business stabilization through increased internal consumption rate ⇒ Full-fledged nylon resin production capacity under study

• Nylon Resin: Ma

Margin improvement Expanded sales of new Nylon-12 Polyamide elastomers and others Internal production of compounds ⇒Further cost reductions Strengthened and expanded supply and service capabilities ⇒ Seriously under study for domestic and overseas markets

• Industrial Chemicals: Speeding up transfer to selling prices



Present Status and Outlook for Major Businesses (2)

2. Specialty Chemicals & Products

Return to Growth Path

• Specialty Products : As expe	cted, full-fledged recovery in the second half
O Polyimides ••••• 30%	increase in production capacity underway
(8 th f	acility to be completed next August)
9 th fa	cility already under study
TAB/COF Use: Pro	ogress in COF conversion
A	Iready started for usage in large LCDs
	\Rightarrow Working to establish de facto standard
Т	AB-use remains firm due to strong PDP-use
Flexible copper-cla	d laminate(CCL) :
C	apacity expansion \Rightarrow Sales expansion of double-sided boards
Battery materials ••••	Capacity expansion as needed.
	Working to expand battery materials related businesses
	Volume recovery prominent (particularly for separators to China)
	Pricing pressures \Rightarrow Coping with additional electrolyte
	functionality, increased separator sales and
	cost reductions
• Fine Chemicals : Strong der	nand \Rightarrow Existing businesses : profit maximization through capacity
	increase
	C1 Chemicals (DMC,PCD, etc.) : Expand & strengthen
Pharmaceutical Bulk Comp	Stoody progress in
and Intermediates :	Anergy treatments
	Anti-hypertensive agents \Rightarrow both favorable Base for next leap
	New pharmaceutical consignment manufacturing forward (CS747)



Present Status and Outlook for Major Businesses (3)

3. Cement & Construction

Cement : Annual domestic demand flat year-on-year (increasing private sector demand, natural disaster recovery demand), increased introduction of waste materials Fuel(Coal • Heavy Oil)prices at high levels, price adjustments underway
This fiscal year : Maintenance of flat operating profits
Next fiscal year onward : Shrinking domestic demand, while lower coal prices
⇒Base for continued earnings stability

4. Machinery & Metal Products

• Machinery : Automobile-use die-casting machines • Steelmaking products

 \Rightarrow Continued strength in the second half

• Aluminum wheels : Japan ••••••Volume declines, stronger demands from customers for

cost reductions

Canada Improved productivity, lower fixed costs, volume growth

 \Rightarrow Focus on getting into the black

U.S. •••••• Production discontinued from October 2005

Additional special losses (interim) of ¥2.6 bn

Strong demand ⇔Intensified competition ••••••• Restructuring through process improvements,

and thorough cost cut.

Existing product volume growth ⇒ extended operating period, Production shift to Canada

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5. Energy & Environment

- Coal : Easing of tight supply-demand condition
- Electric Power : Introduction of woody biomass fuel in IPP (from FY2006), business strengthening and environmental contribution



Highlights of Consolidated FY2005 Forecast

[Income]

Forecast Year-on-Year Revenue Growth and Substantial Earnings Growth

Operating Income: 38.0 billion yen (17% †)

 Major earnings increase factors :

 Chemicals & Plastics ····· Continued favorable supply-demand balance

 ⇒ Margin improvement

 Machinery & Metal Products ···· Revitalization of North American aluminum wheel

 operations, improved industrial machinery profitability

[Interest-bearing Debt]

365.0 billion yen (△32.9 billion yen YoY) ← Earnings increase, draw-down of cash and deposits, inventory reductions, etc.

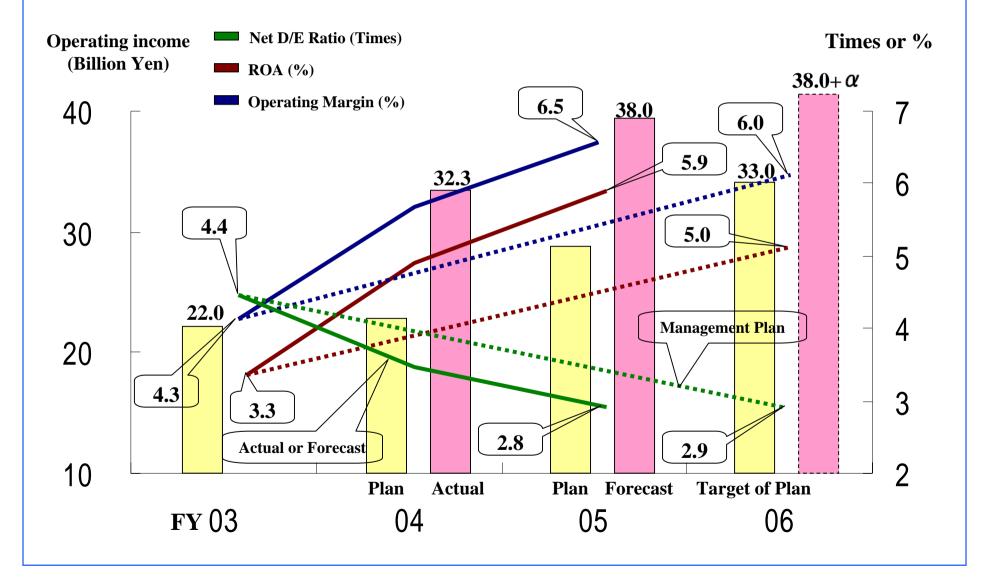
(Net interest-bearing debt: 340.0 billion yen, \triangle 24.5 billion yen YoY)

[Stockholders' Equity]

120.0 billion yen (+11.7 billion yen YoY)



Progress of New Mid-term Management Plan





Strategies for FY2006 Onward

FY2006 Plan

Based on FY2005 forecast, to raise the bar and **establish an appropriate bridge for the next medium-term management plan targets.**

Next Medium-Term Management Plan

As a three-year plan beginning in FY2007, the basic approach for the plan which will be created within FY2006 is...

- Further improvement in financial structure (net D/E ratio in the 1X range)
- Based on the business portfolio that is currently under review, Fundamental businesses: Further stabilize earnings Strategic businesses: Further strengthen investments already made to ensure appropriate returns, to carefully select new investments and to invest offensively

→ To ensure consistent growth

through an appropriate balancing of both



FY05 First Half Consolidated Results

Scope of Consolidation -FY05 First Half Consolidated Results-

IBE

	FY04 1st Half (A)	FY03 1st Half	FY04 (B)	Variance (A)-(B)	Notes
Number of consolidated subsidiaries	69	72	70	1	Merged 1
Number of equity method affiliates	36	38	36	-	
Total	105	110	106	1	

Environmental Factors

-FY05 First Half Consolidated Results-

(Billion Yen)

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	Item		Item		FY05 1st Half	FY04 1st Half	Variance	Impacts on Consolidated OP Income
Exc	hange Rate	Yen/\$	109.5	109.9	0.4	0.0		
	(CIF)	\$ /t	475	372	103	1.4		
Materia	Naphtha (Domestic)	Yen/L	38.0	30.3	7.7	(1.4)		
rial Price	Benzene (Average of US and Euro Contract Price)	\$/t	899	766	133	2.7 (2.4)		
ice	Australian Coal	\$ /t	76.5	69.5	7.0	0.9		
	(CIF)	Yen/t	8,377	7,638	739	(0.9)		

(): including impacts on fluctuation of exchange rate

IBE



Major P/L Items

-FY05 First Half Consolidated Results-

(Billion Yen)

Item	FY05 1st Half	FY04 1st Half	Variance
Sales	280.7	272.3	* 8.4
Operating income	17.4	10.6	** 6.7
Ordinary income	14.3	5.1	9.1
Net income	6.0	2.3	3.6

* Including impacts on transfer of PE business (\triangle 10.7), accounting change of resource recycling business (4.8), transfer of ship repair business (\triangle 2.7), and dissolution of aluminum wheel subsidiary in US (\triangle 4.7).

** Including impacts on transfer of PE business ($\triangle 0.7$), transfer of ship repair business ($\triangle 0.1$), and dissolution of aluminum wheel subsidiary in US (1.4).



Major B/S Items

-FY05 First Half Consolidated Results-

(Billion Yen)

1st Half	End of FY04	Variance
689.0	706.6	17.6
374.1	397.9	23.8
352.8	364.5	11.7
114.0	108.3	5.7
	374.1 352.8 114.0	689.0 706.6 374.1 397.9 352.8 364.5 114.0 108.3 саsh and cash equivalents



Sales by Segment -FY05 First Half Consolidated Results-

(Billion Yen)

Segment	FY05 1st Half	FY04 1st Half	Variance	Major Factors
Chemicals & Plastics	83.2	79.3	3.8	Caprolactam chain 10.3 Synthetic rubber 3.3 Change in consolidation (PE) 10.7
Specialty Chemicals & Products	42.7	41.6	1.0	Pharmaceuticals 0.8 Specialty products 0.6 Others 0.9
Cement & Construction Materials	93.0	85.5	7.5	Resource rycycling business 4.8 Quick lime related products 1.2 Cement and concrete 0.9
Machinery & Metal Products	45.4	51.2	5.8	Aluminum wheels 3.8 Machinery 2.0
Energy & Environment	14.4	12.5	1.8	Coal 1.2
Others	1.8	1.8	0.0	
Total	280.7	272.3	8.4	Increased by 3.1%



Operating Income by Segment -FY05 First Half Consolidated Results-

(Billion Yen)

Segment	FY05 1st Half	FY04 1st Half	Variance	Major Factors
Chemicals & Plastics	6.3	1.9	4.4	Caprolactam chain 3.8 Synthetic rubber 1.5 Change in consolidation (PE) 0.7
Specialty Chemicals & Products	4.7	5.5	0.7	Pharmaceuticals 0.6 Specialty products 1.0, Others 0.3
Cement & Construction Materials	3.9	3.4	0.5	Cement and Concrete, etc 0.5
Machinery & Metal Products	1.3	1.3	2.6	Aluminum wheels 1.7 Machinery 0.9
Energy & Environment	0.9	1.0	0.0	
Others	0.2	0.2	0.0	
Total	17.4	10.6	6.7	Increased by 63.1%



Analysis of Operating Income -FY05 First Half Consolidated Results-

(Billion Yen)

Operating income		come	Breakdown of Variances				S	
Segment	FY05 1st Half	FY04 1st Half	Variance	Price*	Sales	Fixed	Others	Total
	Α	В	A-B		Amount	Cost	Including inv valuation loss	
Chemicals & Plastics	6.3	1.9	4.4	8.0	0.4	1.2	2.0	4.4
Specialty Chemicals & Products	4.7	5.5	0.7	0.0	0.9	1.4	0.3	0.7
Cement & Construction Materials	3.9	3.4	0.5	1.0	0.6	1.1	0.0	0.5
Machinery & Metal Products	1.3	1.3	2.6	0.3	0.4	0.2	2.7	2.6
Energy & Environment	0.9	1.0	0.0	0.4	0.6	0.3	0.2	0.0
Others	0.2	0.2	0.0	0.0	0.1	0.1	0.0	0.0
Total	17.4	10.6	6.7	9.1	1.0	3.6	0.2	6.7

* Including both selling and purchase price variances

Operating Income – **Net Income** -FY05 First Half Consolidated Results-

IBE

(Billion Yen)

Item	FY05 1st Half	FY04 1st Half	Variance
Operating income	17.4	10.6	6.7
Non operating item	3.0	5.5	2.4
Ordinary income	14.3	5.1	9.1
Extraordinary item	4.6	0.5	4.0
Income before income tax and minority interest	9.7	4.5	5.1
Net income	6.0	2.3	3.6

Ordinary Income -FY05 First Half Consolidated Results-

IBE

(Billion Yen)

	Item	FY05 1st Half	FY04 1st Half	Variance
Oper	ating income	17.4	10.6	6.7
	Net interest expense	2.4	3.5	1.1
Non oper item	Equity in profit of unconsolidated subsidiaries and affiliated companies	0.4	0.0	0.5
operating item	Foreign currency translation profit	1.1	0.3	0.8
	Others	0.0	1.5	1.5
Total		3.0	5.5	2.4
Ordi	nary income	14.3	5.1	9.1



Extraordinary Item -FY05 First Half Consolidated Results-

(Billion Yen)

	Item	FY05 1st Half	FY04 1st Half	Variance
	Gain on sale of PP&E	0.1	0.3	0.1
	Gain on sale of investment securities	0.0	0.1	0.1
	Others	0.2	0.2	0.0
Ext	raordinary income	0.3	0.7	0.4
	Loss on business restructuring	2.8	0.0	2.8
	Provision for doubtful receivables	0.5	0.1	0.3
	Loss on disposal of PP&E	0.3	0.5	0.1
	Loss on sale of investment securities	0.3	0.2	0.1
	Others	0.9	0.4	0.4
Ext	raordinary loss	5.0	1.3	3.6
Net	extraordinary loss	4.6	0.5	4.0



Consolidated Balance Sheet -FY05 First Half Consolidated Results-

(Billion Yen)

Item	End of FY05 1sr Half	End of FY04	Variance
Current assets	262.1	275.4	13.2
Fixed assets	426.8	431.2	4.4
Total assets	689.0	706.6	17.6
Interest-bearing debts	374.1	397.9	23.8
Other liabilities	183.1	182.6	0.4
Total liabilities	557.2	580.6	23.3
Minority interest	17.6	17.6	0.0
Stockholders' equity	114.0	108.3	5.7
Total liabilities and stockholders' equity	689.0	706.6	17.6

Consolidated Statements of Cash Flows -FY05 First Half Consolidated Results-

UBE

(Billion Yen)

Item		FY05 1st Half	FY04 1st Half
A. Cash flows from operating activities	25.4	Income before tax and minority interest 9.7 Depreciation 15.0	14.3
B. Cash flows from investing activities	10.1	Acquisition of PP&E 14.0 Proceeds from PP&E 3.1	17.3
Free cash flows (A+B)	15.2		2.9
C. Cash flows from financing activities	27.6	Decrease in interest-bearing debts 25.8	11.9
D. Net increase (decrease) in cash and cash equivalents (A+B+C)	12.1		8.9
E. Cash and cash equivalents at end of the year	21.3		37.5



FY05 Consolidated Forecasts





Scope of Consolidation

-FY05 Consolidated Forecasts-

	FY05 (A)	FY04 (B)	Variance (A)-(B)	Notes
Number of consolidated subsidiaries	67	70	3	Merged 2 Excluded 1
Number of equity method affiliates	35	36	1	Excluded 1
Total	102	106	4	



Environmental Factors

-FY05 Consolidated Forecasts-

(Billion Yen)

	Item		FY05FY04ForecastActual		Variance	Impacts on Consolidated OP Income
Exchange Rate Yen/\$		Yen/\$	109.7 [110.0]	107.6	2.1	0.1
	(CIF)	\$ /t	528 [580]	404	124	3.3
Material	Naphtha (Domestic)	Yen/L	42.2 [46.3]	32.1	10.1	(3.7)
	Benzene (Average of US and Euro Contract Price)	\$/ t	893	903	10	0.7
Price	Australian Coal	\$/t	[886] 76.5 [76.5]	68.5	8.0	(0.3) 2.0
	(CIF)	Yen/t	8,392 [8,415]	7,371	1,021	(2.3)

(): including impacts on fluctuation of exchange rate



Major P/L Items

-FY05 Consolidated Forecasts-

(Billion Yen)

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Item	FY05 Forecast	FY04 Actual	Variance
Sales	586.0	562.7	* 23.3
Operating income	38.0	32.3	** 5.7
Ordinary income	29.0	23.6	5.4
Net income	14.0	9.2	4.8

* Including impacts on transfer of PE business ($\triangle 10.7$), accounting change of resource recycling business (10.9), transfer of ship repair business ($\triangle 5.4$), and dissolution of aluminum wheel subsidiary in US ($\triangle 6.8$).

** Including impacts on transfer of PE business ($\triangle 0.7$), transfer of ship repair business ($\triangle 0.2$), and dissolution of aluminum wheel subsidiary in US (3.3).

FY05 : Increased dividend by ¥1/share to ¥3/share

Major B/S Items

-FY05 Consolidated Forecasts-

(Billion Yen)

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Item	End of FY05 Forecast	End of FY04 Actual	Variance
Total assets	690.0	706.6	16.6
Debt	365.0	397.9	32.9
Net debt *	340.0	364.5	24.5
Stockholders' equity	120.0	108.3	11.7

*Net debt : Debt - Cash and cash equivalents



Sales by Segment -FY05 Consolidated Forecasts-

(Billion Yen)

Segment	FY05 Forecast	FY04 Actual	Variance	Major Factors
Chemicals & Plastics	175.5	164.9	10.6	Caprolactam chain 13.7 Synthetic rubber 6.2 Change in consolidation (PE) 10.7
Specialty Chemicals & Products	89.0	83.0	6.0	Specialty products etc 3.5 Others 2.6
Cement & Construction Materials	189.5	175.7	13.8	Resource rycycling business 10.9 Quick lime related products 3.6
Machinery & Metal Products	99.0	109.7	10.7	Machinery 6.0 Aluminum wheels 4.8
Energy & Environment	29.5	25.4	4.1	Coal 3.5
Others	3.5	3.6	0.1	
Total	586.0	562.7	23.3	Increased by 4.1%



Operating Income by Segment -FY05 Consolidated Forecasts-

(Billion Yen)

Segment	FY05 Forecast	FY04 Actual	Variance	Major Factors
Chemicals & Plastics	12.9	10.8	2.1	Caprolactam chain 2.7 Synthetic rubber 0.4 Change in consolidation (PE) 0.7
Specialty Chemicals & Products	10.1	10.6	0.5	Specialty products 0.1 Others 0.4
Cement & Construction Materials	9.5	9.6	0.1	Cement and concrete, etc 0.1
Machinery & Metal Products	3.0	1.7	4.7	Aluminum wheels 3.8 Machinery 0.9
Energy & Environment	2.0	2.3	0.3	Coal 0.2
Others	0.5	0.6	0.1	
Total	38.0	32.3	5.7	Increased by 17.6%



Analysis of Operating Income -FY05 Consolidated Forecasts-

(Billion Yen)

	Oper	ating in	come	B	reakdo	own of Variances			
Segment	FY05 Forecast	FY04 Actual	Variance	Price*	Sales	Fixed	Others	Total	
	Α	В	A-B		Amount		Including inver valuation loss	ntory 3.2	
Chemicals &Plastics	12.9	10.8	2.1	7.8	0.1	1.5	4.3	2.1	
Specialty Chemicals & Products	10.1	10.6	0.5	1.5	4.0	2.0	1.0	0.5	
Cement & Construction Materials	9.5	9.6	0.1	0.6	1.2	1.1	0.9	0.1	
Machinery & Metal Products	3.0	1.7	4.7	0.0	0.3	0.7	5.1	4.7	
Energy & Environment	2.0	2.3	0.3	0.3	0.8	0.2	0.1	0.3	
Others	0.5	0.6	0.1	0.0	0.1	0.1	0.2	0.1	
Total	38.0	32.3	5.7	7.2	5.0	5.2	1.3	5.7	

* Including both selling and purchase price variances

Operating Income – Net Income -FY05 Consolidated Forecasts-

IBE

(Billion Yen)

Operating income	38.0	32.3	5.7
Net interest expense	6.7	7.5	0.8
Equity in profit of unconsolidated subsidiaries and affiliated companies	1.6	1.2	0.4
Foreign currency translation profit	1.2	0.9	2.1
Others	2.7	3.2	0.5
Non operating item	9.0	8.6	0.4
Ordinary income	29.0	23.6	5.4
Extraordinary item	5.5	12.8	7.3
Income before tax and minority interest	23.5	10.7	12.8
Tax and minority interest	9.5	1.5	8.0
Net income	14.0	9.2	4.8



Key Financial Ratio -FY05 Consolidated Forecasts-

Item	Unit	FY05 Forecasts	FY04 Results	Variance	FY06 Target of Plan
Net D/E Ratio*1	Times	2.8	3.4	0.6	2.9
Return on Assets (ROA)*2	%	5.9	4.9	1.0	5.0
Operating Margin	%	6.5	5.7	0.8	6.0

*1 Net debt (Debt – Cash and cash equivalents) / Stockholders' equity

*2 (Operating income + Interest and dividend income + Equity income of unconsolidated subsidiaries and affiliates) / Total assets



Comparison of Current and Previous Forecasts

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Notes : Current Forecasts : Revised forecasts released on October 17, 2005 Previous Forecasts : Original forecasts released on May 13, 2005



Environmental Factors

-Comparison of Current and Previous Forecasts-

(Billion Yen)

Item		Current Forecast	Previous Forecast	Variance	Impacts on Consolidated OP Income	
Exchange Rate		Yen/\$	109.7	105.0	4.7	0.3
	(CIF)	\$ /t	528	480	48	1.2
Material	Naphtha (Domestic)	Yen/L	42.2	37.0	5.2	(1.8)
rial Price	Benzene (Average of US and Euro Contract Price)	\$/ t	893	1,113	220	9.2 (7.8)
ice	Australian Coal (CIF)	\$ /t	76.5	78.5	2.0	0.4
		Yen/t	8,392	8,243	149	(0.3)

(): including impacts on fluctuation of exchange rate



Major P/L Items -Comparison of Current and Previous Forecasts-

(Billion Yen)

Item	Current Forecast	Previous Forecast	Variance
Sales	586.0	582.0	4.0
Operating income	38.0	33.0	5.0
Ordinary income	29.0	24.0	5.0
Net income	14.0	13.0	1.0



Major B/S Items

-Comparison of Current and Previous Forecasts-

(Billion Yen)

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Item	Current Forecast	Previous Forecast	Variance
Total assets	690.0	680.0	10.0
Debt	365.0	365.0	0.0
Net debt *	340.0	340.0	0.0
Stockholders' equity	120.0	119.0	1.0

*Net debt : Debt - Cash and cash equivalents



Sales by Segment

-Comparison of Current and Previous Forecasts-

(Billion Yen)

Segment	Current Forecast	Previous Forecast	Variance	Major Factors
Chemicals & Plastics	175.5	178.0	2.5	Synthetic rubber 2.0 Caprolactam chain 4.3
Specialty Chemicals & Products	89.0	88.0	1.0	Pharmaceuticals 0.4 Others 0.6
Cement & Construction Materials	189.5	186.0	3.5	Cement and concrete 2.4 Quick lime related products 0.6
Machinery & Metal Products	99.0	98.0	1.0	Aluminum wheels 1.5 Machinery 0.5
Energy & Environment	29.5	28.0	1.5	Coal 1.5
Others	3.5	4.0	0.5	
Total	586.0	582.0	4.0	Increased by 0.7%



Operating Income by Segment

-Comparison of Current and Previous Forecasts-

(Billion Yen)

Segment	Current Forecast	Previous Forecast	Variance	Major Factors
Chemicals & Plastics	12.9	10.0	2.9	Caprolactam chain 2.8 Synthetic rubber 0.5
Specialty Chemicals & Products	10.1	10.1	0.0	
Cement & Construction Materials	9.5	8.8	0.7	Cement and concrete 0.4 Quick lime related products 0.3
Machinery & Metal Products	3.0	1.8	1.2	Machinery 1.3 Aluminum wheels 0.3
Energy & Environment	2.0	1.8	0.2	Coal 0.3
Others	0.5	0.5	0.0	
Total	38.0	33.0	5.0	Increased by 15.2%



Appendix – Company Profile –



Business Portfolio of UBE

	Core Business	Fundamental Business		
		Synthetic Rubber		
	Caprolactam Chain			
Chemicals	Nylon Resin	Caprolactam		
& Plastics		Industrial Chemicals		
		Ammonia, etc		
Specialty Chemicals & Products	Fine chemicals & Pharma Specialty Products <i>—</i>	Polyimide, Battery Materials, High Purity Chemicals, etc		
Cement & Construction Materials	Die-casting Machines, Injection- molding Machines, Roller Mills, etc	Cement, Construction Materials		
Machinery & Metal Products	Alminum wheel	Machinery		
Energy & Envionment	Coals, Electricity	Energy		

(Notes) Businesses which formed an alliance or were withdrawn in the past five years: PE, ABS, Fertilizer, APAO, Environment, and Real estate.



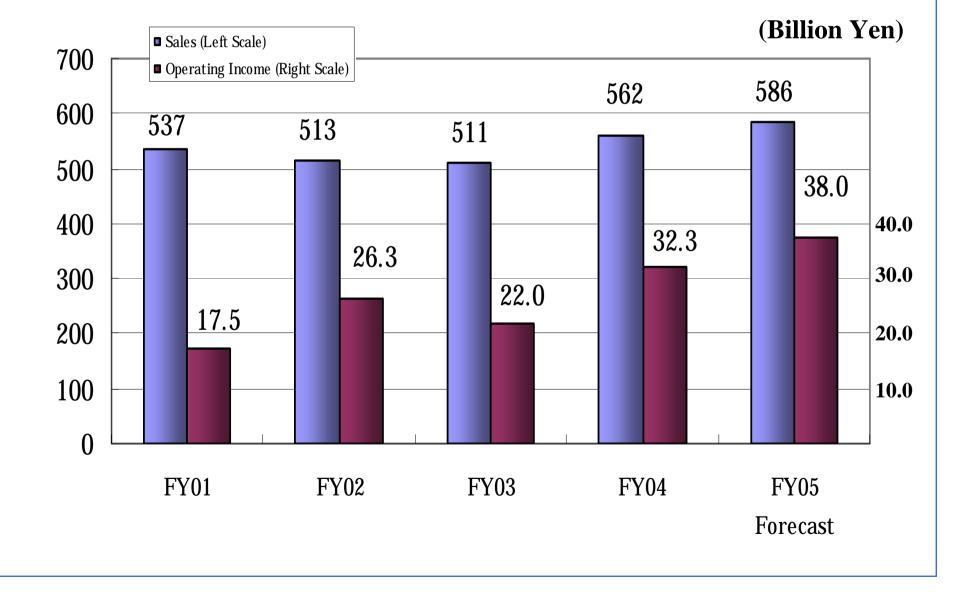
History of UBE

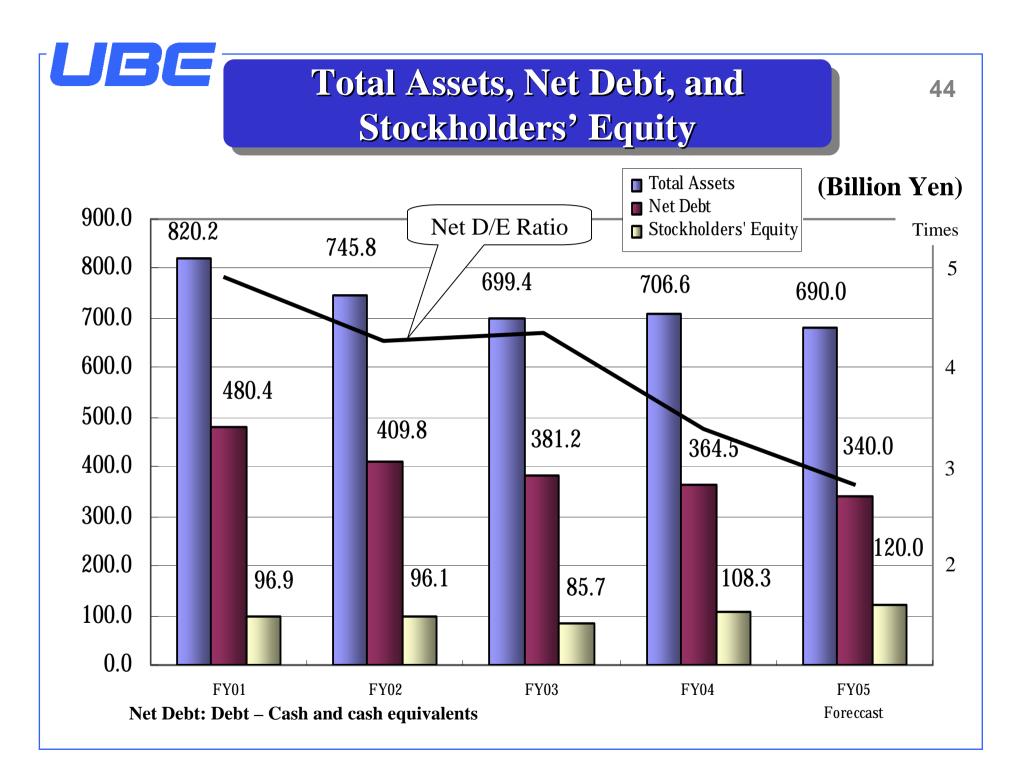
- 1897 Okinoyama Coal Mines is established as anonymous partnership.
- 1914 Shinkawa Iron Works is established as anonymous partnership. UBE's machinery business started from the manufacture of machinery for coal mining.
- 1923 Ube Cement Production, Ltd. is established. We entered the cement business, using coal for fuel and the abundant nearby limestone as raw material.
- 1933 Ube Nitrogen Industry, Ltd. is established. We expanded into the chemical field of synthesizing ammonia by pyrolysis of coal, used in the manufacture of ammonium salfate.
- 1942 UBE Industries, Ltd. is established through consolidation of the four companies above.

Later UBE entered a wide range of business sectors such as petrochemicals, specialty products and aluminum wheels, establishing the operating divisions that would distinguish it as a comprehensive manufacture of value-added products. With an extensive base of technologies and expertise built up over more than a century, UBE is taking actions for further innovation and growth.



Sales and Operating Income









This presentation material contains forward-looking statements concerning UBE's future plans, strategies, and performance. These forward-looking statements are not historical facts; rather, they represent assumptions and beliefs based on economic, financial, and competitive data currently available. Forward-looking statements include information preceded by, followed by, or that include the words "project", "predicts", "expects", "forecasts", "could", "may", or similar expressions. Furthermore, they are subject to a number of risks and uncertainties which include, but are not limited to, economic conditions, fierce competition in this industry, customer demand, tax rules and regulations. Readers of this presentation material are cautioned not to place undue reliance on these forward-looking statements. Actual results may differ materially from expectations.