

Company name: Ube Industries, Ltd. Representative: Yuzuru Yamamoto

President and Representative Director

Security code: 4208 (shares listed on First Section of Tokyo

Stock Exchange and Fukuoka Stock Exchange)

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Ube Industries Announces Personnel Changes

TOKYO, February 6, 2018 — Ube Industries, Ltd. has announced that the company's Board of Directors decided today on the following changes to its directors, executive officers and their assignments. Change of Representative Director is described in another release announced today.

Company name: Ube Industries, Ltd.

I. Change of Director

Newly promoted Director (as of June 28, 2018)

Name New Position Current Position

Masato Izumihara Director, Senior Managing Executive Managing Executive Officer, Vice

Masato Izuminara Director, Semoi Managing Executive Managing Executive Officer, views

Officer, Company President of President of Chemicals Company Chemicals Company (to be promoted as

the Company President of Chemicals Company as of April 1)

appointed as an Advisor)

Stepping donw as Director (as of June 28, 2018)

Name New Position Current Position

Hideyuki Sugishita (To be stepping down as Senior Representative Director, Senior Managing

Managing Executive Officer and Company President of Chemicals

Kepresentative Director, Semior Managing Executive Officer, Company President of Chemicals Company

Company as of March 31.To be

II. Changes in Executive Personnel

Newly promoted Executive Officers (as of April 1, 2018)

<u>Name</u>	New Position	Current Position	
Masato Izumihara	Senior Managing Executive Officer, Company President of Chemicals Company	Managing Executive Officer, Vice President of Chemicals Company	
Yukio Hisatsugu	Managing Executive Officer, Company President of Machinery Company	Executive Officer of Ube Industries, Ltd. President and Representative Director of Ube Machinery Corporation Ltd.	
Makoto Koyama	Managing Executive Officer, Vice President of Cement & Construction Materials Company with responsibility for Group Company Dept. and Technical Development Center	Executive Officer, General Manager of Resources & Production Dept. with responsibility for Group Company Dept., Cement & Construction Materials Company	
Hideo Tamada	Managing Executive Officer, Group CCO, General Manager of General Affairs & Human Resources Office and Procurement & Logistics Div. with responsibility for Group CSR	Executive Officer, Group CCO, General Manager of General Affairs & Human Resources Office and Procurement & Logistics Div. with responsibility for Group CSR	

Newly appointed Executive Officers (as of April 1, 2018)

<u>Name</u>	New Position	<u>Current Position</u>	
Keiichi Nagata	Executive Officer, General Manager of Polyimide and Specialty Products Div., Chemicals Company	Executive Trustee, General Manager of Polyimide and Specialty Products Div., Chemicals Company	
Masaro Suehiro	Executive Officer, General Manager of Asia Operational Unit, Chemicals Company (President of UBE Chemicals (Asia) Public Co.,Ltd.)	Executive Trustee, President and COO of UBE Chemicals (Asia) Public Co.,Ltd.	
Bruno de Bièvre	Executive Officer of Ube Industries, Ltd. President of UBE CORPORATION EUROPE S. A. U.	President of UBE CORPORATION EUROPE S. A. U.	
Shigeru Ouchi	Executive Officer, General Manager of Cement Dept., Cement & Construction Materials Company	Director and Deputy General Manager of Tokyo Brunch of UBE-MITSUBISHI CEMENT CORPORATION	
Mitsuo Ono	Executive Officer, General Manager of Planning & Control Dept., Cement & Construction Company	General Manager of Group Company Dept., Cement & Construction Company	

Changes to assignments (as of April 1, 2018)

<u>Name</u>	New Position	<u>Current Position</u>
Tadashi Matsunami	Senior Managing Executive Officer, Company President of Cement & Construction Materials Company with responsibility for Energy & Environment Div.	Senior Managing Executive Officer, Company President of Cement & Construction Materials Company and General Manager of Cement Dept. with responsibility for Technical Development Center

Morihisa Yokota	Executive Officer, General Manager of Corporate Research & Development	Executive Officer, General Manager of Corporate Research & Development and Core Technology Laboratory	
Hiroshi Nishida	Executive Officer of Ube Industries, Ltd. Director and Senior Managing Executive Officer of Ube Material Industries, Ltd (planned)	Executive Officer, General Manager of Planning & Control Dept., with responsibility for Construction Materials Div., Cement & Construction Materials Company	
Yoshiaki Ito	Executive Officer, General Manager of Production & Technology Div. and Resources & Products Div. with responsibility for Material Recycle Div., Cement & Construction Materials Company	Executive Officer, General Manager of Production & Technology Div. with responsibility for Material Recycle Div., Cement & Construction Materials Company	

Stepping down as Executive Officers (as of March 31, 2018)

- Hideyuki Sugishita, Senior Managing Executive Officer, Company President of Chemicals Company (to be appointed as an Advisor as of June 28)
- Charunya Phichitkul, Managing Executive Officer, General Manager of Asia Operational Unit, Chemicals Company (to be appointed as a part-time director of UBE Chemicals (Asia) Public Co.,Ltd.)
- Masataka Ichikawa, Managing Executive Officer, President of Ube Material Industries, Ltd. (to be appointed as an Advisor as of April 1. And re-appointed as the President of Ube Material Industries, Ltd.)

Reference: New Director Organization (Effective as of April 1, 2018)

1. Directors and Auditors

1. Birectors una ruantors		
Position	Name	
Chairman of the Board of	Michio Takeshita	
Directors and Director		
President and Representative	Yuzuru Yamamoto	
Director		
Representative Director	Tadashi Matsunami	
Director	Hideyuki Sugishita	
Director (Outside Director)	Takashi Kusama	
Director (Outside Director)	Keikou Terui	
Director (Outside Director)	Takashi Shoda	
Director (Outside Director)	Mahito Kageyama	

Position	Name
Auditor	Takanobu Kubota
Auditor	Atsushi Yamamoto
Auditor (Outside Auditor)	Seiichi Ochiai
Auditor (Outside Auditor)	Miyako Suda

2. Executive Officers

Position	Name	Assignment
President	Yuzuru Yamamoto	Group CEO
Senior Managing	Tadashi Matsunami	Company President of Cement & Construction Materials
Executive Officer		Company with responsibility for Energy & Environment Div.
	Tokuhisa Okada	Company President of Machinery Company
	Masato Izumihara	Company President of Chemicals Company
Managing Executive	Junichi Misumi	With responsibility for Information System Dept. and Ube
Officer		Corporate Service Dept.
	Masahiko Nojima	General Manager of Engineering Plastics, Caprolactam and
	,	Industrial Chemicals Div., and General Manager of Atlantic
		Operational Unit, Chemicals Company
	Yukio Hisatsugu	Vice President of Machinery Company
	Makoto Koyama	Vice President with responsibility for Group Company Dept. and
		Technical Development Center, Cement & Construction
		Materials Company
	Hideo Tamada	Group CCO, General Manager of General Affairs & Human
		Resources Office and Procurement & Logistics Div. with
		responsibility for Group CSR
Executive Officer	Makoto Aikawa	With responsibility for Environment & Safety Dept. and
		Intellectual Property Dept.
	Morihisa Yokota	General Manager of Corporate Research & Development
	Genji Koga	General Manager of Production Division, with responsibility for
		Chemicals Environmental Safety & Quality Assurance Dept.,
		Chemicals Company
	Hiroshi Nishida	Director and Senior Managing Executive Officer of Ube
		Material Industries, Ltd (planned).
	Masayuki Fujii	Group CFO, General Manager of Corporate Planning &
		Administration Office
	Yasushi Konno	General Manager of Pharmaceutical Div.
	Yuuki Nishida	General Manager of Battery Materials and Fine Chemicals Div.,
		Chemicals Company
	Hidetsune Miura	General Manager of Ube Chemical Factory with
		responsibility for Ube Fujimagari Factory, Production Div.,
		Chemicals Company
	Yoshiaki Ito	General Manager of Production & Technology Div. and
		Resources & Products Div. with responsibility for Material
		Recycle Div., Cement & Construction Materials Company
	Yuuzo Hanamoto	General Manager of Energy & Environment Div. and Coal
		Business Unit.
	Hisaaki Yokoo	General Manager of Administration Dept., Chemicals
		Company
	Masayoshi Ota	General Manager of Strategy & Business Planning Dept. with
		responsibility for Development Dept., Chemicals Company
	Keiichi Nagata	General Manager of Polyimide and Specialty Products Div.,
	(newly appointed)	Chemicals Company
	Masaro Suehiro	General Manager of Asia Operational Unit, Chemicals
	(newly appointed)	Company
	Bruno de Bièvre	President of UBE CORPORATION EUROPE S. A. U.
	(newly appointed)	
	Shigeru Ouchi	General Manager of Cement Dept., Cement & Construction
	(newly appointed)	Company
	Mitsuo Ono	General Manager of Planning & Control Dept., Cement &
	(newly appointed)	Construction Company
L	(items, appointed)	Collect worton Company