

Company name: Ube Industries, Ltd. Representative: Yuzuru Yamamoto

President and Representative Director

Security code: 4208 (shares listed on First Section of Tokyo

Stock Exchange and Fukuoka Stock Exchange)

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Ube Industries Announces Change of Representative Director

TOKYO, February 6, 2018—Ube Industries, Ltd. has announced that the company's Board of Directors decided today on the following change of its Representative Director. Other changes of directors and executive officers are described in another release announced today.

Company name: Ube Industries, Ltd.

I. Change of Representative Director (As of April 1, 2018)

<u>Name</u>	New Title	<u>Current Title</u>
Newly appointed as a Representative Director Tadashi Matsunami	Senior Managing Executive Officer & Representative Director	Senior Managing Executive Officer & Director
Stepping down as a Representative Director Hideyuki Sugishita	Director (to be stepping down as of June 28, 2018)	Senior Managing Executive Officer & Representative Director

II. Reason of Change

Change of management structure

III. Career Resume of newly appointed Representative Director

Please refer to the attached sheet.

Career Resume

Name Tadashi Matsunami

Date of Birth September 3, 1954

Birth Place Osaka Prefecture, Japan

Education March 1979 Completed engineering program at Osaka Prefecture

University Graduate School

Major Positions April 1979 Joined Ube Industries, Ltd.

April 1998 Production manager of Kanda Cement Factory, Cement

Production Center, Cement & Construction Materials

Division, Ube Industries, Ltd.

June 2001 General Manager of Kanda Cement Factory, Cement

Production Center, Cement & Construction Materials

Segment, Ube Industries, Ltd.

April 2003 General Manager of Production Management Department,

Production & Technology Division, Cement & Construction Company, Ube Industries, Ltd.

April 2007 Executive Officer, General Manager of Production &

Technology Division with responsibility for Resources & Products Division, Cement & Construction Materials

Company, Ube Industries, Ltd.

April 2009 Executive Officer, Company Vice President and General

Manager of Cement Department with responsibility for Group Company Department, and Resources & Products Division, Cement & Construction Materials Company,

Ube Industries, Ltd.

April 2011 Managing Executive Officer, Company President and

General Manager of Cement Department, Cement & Construction Materials Company, Ube Industries,

Ltd.

April 2015 Senior Managing Executive Officer, Company President,

Cement & Construction Materials Company, Ube

Industries, Ltd. (position currently held)

June 2015 Director, Ube Industries, Ltd. (position currently held)

April 2018 Representative Director (scheduled), Senior Managing

Executive Officer, Company President of Cement & Construction Materials Company with responsibility for

Energy & Environment Division (scheduled)

Shares Owned 17,085 shares